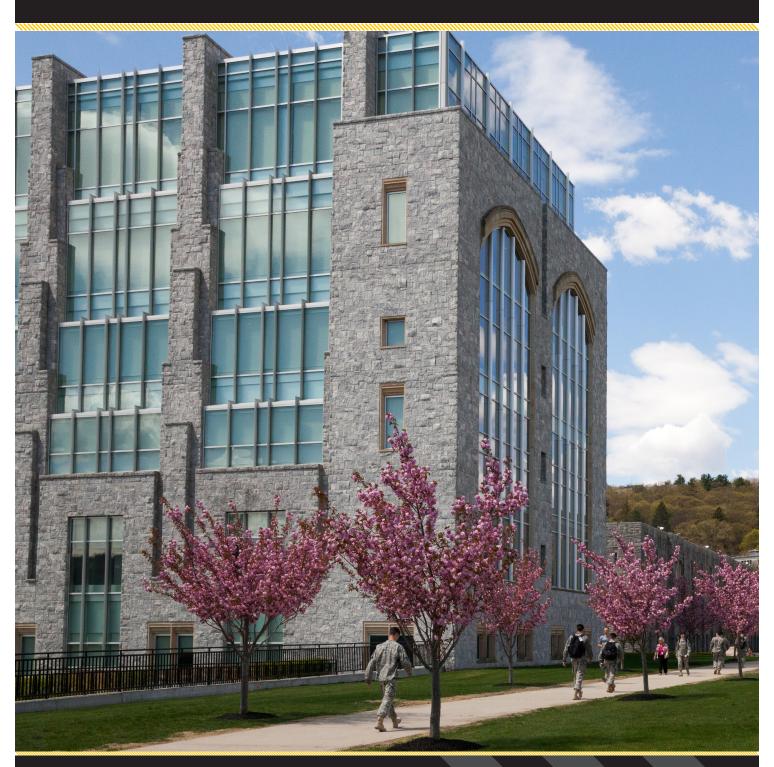
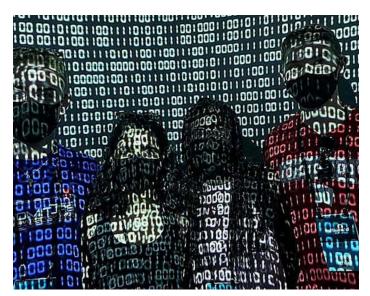
DEAN'S PROGRAM INITIATIVES







Cadets pose in front of Lockheed Martin's "Blackbox" during the Black Hat Conference.



Cadets pose in front of a car inside the "Vehicle Hacking Village" during the Black Hat Conference

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THE DEAN'S UNRESTRICTED ENDOWMENT & FUND

The Dean's Unrestricted Endowment and Fund are comprised of unrestricted gifts allowing the Dean the flexibility to direct funds to existing and emerging priorities within the Academic Program. This unrestricted endowment gives the Academy's leadership the flexibility to support existing priorities or emerging, innovative opportunities that evolve from everchanging global influences, thereby ensuring that West Point remains a world-renowned leadership development institution.

By contributing to the Dean's Endowment, you are making a long-term investment in West Point. The endowment will become an important part of the Academy's financial foundation, protected from year-to-year budgetary fluctuations and providing a stable, permanent source of funds. Each new gift adds to the total endowment and provides the Academy with greater financial security to maintain its level of excellence for today and for the future.

The Dean's Unrestricted Endowment also helps bridge the crucial gap between federal funding and the true cost of a cadet's complete 47-month experience at the Academy. It complements the restricted gift dollars that are designated for specific uses. While the amount of restricted funding isn't immune to cutbacks, unrestricted gifts give West Point the flexibility to sustain and enrich its vibrant programs, while ensuring that cadets have access to all the necessary tools needed to develop into tomorrow's leaders.

Funding supports unique and educational opportunities such as cadets and faculty from the Department of Electrical Engineering and Computer Science (EECS) participating in world class professional cybersecurity events at the Black Hat Conference and Defense Condition 29 (DEFCON29) this summer in Las Vegas. The trip highlighted the challenges and vulnerabilities in the modern, digital world as the group met with world-class cybersecurity experts and hackers to understand the nuance that goes into navigating the digital age. During the Black Hat Conference, the cadets and faculty attended training seminars and briefings. The group also consulted and networked with corporations, hackers and government agencies around the world.

The entire conference is immersed in the hacker's mindset, where even the badges used to enter are intricate digital devices that double as puzzles that take hours to solve. Various "villages" are dedicated to specific types of vulnerabilities, and cadets broke into small groups to explore the villages that most aligned with their interests.

"The Aerospace Village provided some awareness on the cybersecurity challenges that we are facing in aviation and space ops," Class of 2023 Cadet Huram-Abi Nzia Yotchoum said. "They gave demonstrations on satellite hacking, presented vulnerabilities in modern unmanned aerial vehicles, and provided solutions for secure aircraft technologies under DARPA's High Assurance Cyber Military Systems (HACMS) Program." The villages provided hands-on opportunities to enhance the cadet's knowledge in password hacking, packet analysis, radio frequency hacking, cryptography, hardware hacking and vehicle hacking.

HOW THE FUNDS ARE DISTRIBUTED

Each year, unrestricted funds provides the Dean with ample discretion to apply the funds in a way that best serves cadets.

West Point Press: The West Point Press will serve as an inhouse publishing capability to highlight and showcase both literary and scholarly works authored by West Point cadets and faculty. The Press will focus on four main lines of effort: a literary magazine, a peer-reviewed scholarly journal, e-books (via existing Rowan platform), and print book publications.

Innovation Hub: The Innovation Hub will be located at the center of the Academy in Taylor Hall housing the Hub and Office of Research administrative functions. This Hub will provide resources, shared awareness, and collaborative space that will enhance cadet leader development by bringing together cadets, faculty, and partners in an environment that deliberately fosters collaboration, integration and synchronization. By leveraging intellectual capital against the Army's and the Nation's greatest challenges the Innovation Hub will give cadets an academic experience commensurate with the complexity they will face as Army leaders.

Academic Enrichment Program (13 departments): The Academic Enrichment Program provides individual endowments for each of the Academy's 13 academic departments. These endowments provide essential and unrestricted resources to sustain quality teaching, research, and outreach at West Point.

Academy Scholars Program (13 departments): The Academy Scholars Program provides funding for cadet AIADs (Academic Individual Advanced Development) which include domestic internships and cultural immersion opportunities. Examples of Academic Programs include:

- Cadet tutor program provided by the Center for Enhanced Performance
- Cadet Education and Conference Travel (Microbiology Symposium, Engineers and Scientists for a Sustainable World Conference, Supreme Court, Gettysburg, and Walter

293

Graduate Scholarships 2009 – 2019

150

1,010

cadets studying abroad each year (average)

33 institutions **20** countries

AIADs summer 2019

690 domestic

320 international

62

academic clubs & forums, conferences, and guest speakers

Reed Medical Hospital)

- Dean's Teams competitions (Steel Bridge; Concrete Canoe; Design, Build, Fly; Math Modeling & Interdisciplinary
- Academic Individual Advanced Development programs (domestic internships & cultural immersion opportunities)
- Cadet Capstone Projects & Research such as the Bionic Foot project

By donating to West Point, you are choosing to invest in our greatest assets: our cadets. Your investment yields long-term returns in the state of our Army and the security of our nation. Please join us as we ensure West Point's reputation as a leader in all endeavors, and take pride in the transformative power of the generous gift you can make today.



Rankings Reflect USMA Academic Rigor

The U.S. Military Academy is again rated as one of the nation's best undergraduate education institutions. The 2022 edition of U.S. News & World Report's Best Colleges rankings places the U.S. Military Academy No. 2 in Top Public Liberal Arts Colleges and No. 11 in Best National Liberal Arts Colleges. In the Best Engineering Programs category, at engineering schools whose highest degree is a bachelor's or master's, West Point ranks No. 4 overall, and ranks No. 5 for its civil engineering program in the Best in the Specialties category. "This recognition reflects the U.S. Military Academy's commitment to preparing cadets for the intellectual rigors of leading in an ever evolving and complex world," said BG Shane Reeves, Dean of the Academic Board. "Our academic program is the intellectual engine that drives innovation in the Army through applied research, cross-disciplinary work, and engagement. Our faculty and staff are dedicated instructors, mentors, scholars, and, most importantly, role models who work tirelessly to support our cadets in and out of the classroom."



FUNDING OPPORTUNITIES

GENEROUS GRADUATES AND FRIENDS OF THE ACADEMY WHO SUPPORT THE DEAN'S UNRESTRICTED ENDOWMENT WILL TAKE PRIDE IN THE TRANSFORMATIVE POWER OF THEIR GIFTS.

Dean's Initiative Program Endowment	\$18.5 million
Innovation Hub Renovation	\$1.2 million (funded)
Academy Scholars Program	\$3.25 million endowment/\$130,000 annual
Department Endowment (13)	\$250,000
Academic Enrichment Program	\$3.25 million endowment/\$130,000 annual
Department Endowment (13)	\$250,000
West Point Press	\$12 million endowment/\$480,000 annual



